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Acts Retirement-Life Communities, Inc.
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To Whom It May Concern,

I am pleased to provide this letter of reference for Olvera Company, based on their performance during their work at Azalea Trace in Pensacola, Florida.

Throughout the duration of the project, Olvera Company demonstrated a strong team-oriented approach, working collaboratively with our internal staff, consultants, and trade partners. Their communication was consistent, transparent, and proactive, ensuring that all stakeholders remained informed and aligned.

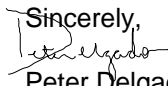
Olvera consistently addressed client concerns in a timely and professional manner. They showed a clear understanding of the operational sensitivities associated with working in an occupied campus environment, taking extra care to minimize disruption to residents, staff, and daily operations. Their planning and execution reflected a high level of respect for the community and its residents.

From a financial standpoint, Olvera exhibited strong budget management and planning capabilities. They maintained cost control throughout the project and provided clear visibility into budget status, ultimately delivering results that aligned closely with the established financial expectations. Additionally, they identified and implemented cost-saving opportunities without compromising quality.

The performance of their trade contractors was well-managed, with a clear emphasis on quality, safety, and schedule adherence. Despite the inherent challenges that arose during the course of the project, Olvera remained solution-oriented, addressing issues efficiently and maintaining project momentum.

In summary, Olvera Company delivered a high-quality project, while maintaining professionalism, accountability, and a strong commitment to client satisfaction. I would confidently recommend them for future construction projects, particularly those requiring careful coordination within active and occupied environments.

If you have any questions or require additional information, please do not hesitate to contact me.

Sincerely,

Peter Delgado

Director of Property Management & Construction
Acts Retirement-Life Communities, Inc.